

HOHUP[®]

**HO HUP CONSTRUCTION
COMPANY BERHAD**
(14034-W)

**TERMS OF REFERENCE OF THE
REMUNERATION COMMITTEE**

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1. STATUS

The Remuneration Committee (“RC”) is a committee of the Board of Directors (“the Board”) of Ho Hup Construction Company Berhad (“HHCCB” or “the Company”).

2. INTRODUCTION

The objective of the Remuneration Committee is to set the policy framework and to make recommendations to the Board on all elements of the remuneration, terms of employment, reward structure and fringe benefits for Executive Directors, the Managing Director and other selected top management positions with the aim to attract, retain and motivate individuals of the highest caliber.

The remuneration of the Executive Directors are based on their performance. Fees payable to Non-Executive Directors are determined by way of benchmarking to comparable organizations. Non-Executive Directors are paid meeting allowances based on attendance.

3. MEMBERS

3.1 Composition

The Committee shall be appointed by the Board of Directors and shall consist of not less than 2 members of which comprising wholly or mainly of Non-Executive Directors.

In the event of any vacancy in the Committee resulting in the non-compliance of the above, the Company must fill the vacancy within 3 months.

The Board of Directors must review the term of office and performance of the Committee and each of its members at least once every 3 years to determine whether such Committee and members have carried out their duties in accordance with their Terms of Reference.

3.2 The Chairman

The Chairman shall be elected by the Committee from among their members.

4. FUNCTIONS

The Committee shall recommend to the Board of Directors, the remuneration of the Executive Directors in all its forms, drawing from outside advice as necessary and the executive Directors shall play no part in decisions on their own remuneration.

Determination of remuneration packages of Non-Executive Directors, including Non-Executive Chairman, should be determined by the Board of Directors as a whole and the individuals concerned should abstain from discussing their own remuneration.

5. STRUCTURE AND PROCEDURES

The Committee should meet regularly, with due notice of issues to be discussed and should record its conclusion in discharging its duties and responsibilities. The Committee should disclose the number of committee meetings held in a year and the details of attendance of each individual member in respect of meetings held. The quorum shall be 2 members with majority of Non-Executive Directors.

The Committee should be entitled to the services of a Secretary.

6. ACCESS TO ADVICE

In furtherance to their duties as the Committee's members of the Company, there should be an agreed procedure for the members, whether as a full Committee or in their individual capacity, to take independent professional advice at the Company's expense, if necessary.